



## **Appendix D**

### **Event and Action Plan**



### Event/Action Plan for Air Quality

| EVENT                                             | ACTION                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                         |                                                                                                                                         |                                                                                                                                                          |
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|                                                   | ET                                                                                                                                                                                                                                                                                                                                                                                                                 | IEC                                                                                                                                                                                                                                                                                     | ER                                                                                                                                      | CONTRACTOR                                                                                                                                               |
| <b>ACTION LEVEL</b>                               |                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                         |                                                                                                                                         |                                                                                                                                                          |
| 1. Exceedance for one sample                      | 1. Identify source, investigate the causes of exceedance and propose remedial measures;<br>2. Inform IEC and ER;<br>3. Repeat measurement to confirm finding;<br>4. Increase monitoring frequency to daily.                                                                                                                                                                                                        | 1. Check monitoring data submitted by ET;<br>2. Check Contractor's working method.                                                                                                                                                                                                      | 1. Notify Contractor.                                                                                                                   | 1. Rectify any unacceptable practice;<br>2. Amend working methods if appropriate.                                                                        |
| 2. Exceedance for two or more consecutive samples | 1. Identify source;<br>2. Inform IEC and ER;<br>3. Advise the ER on the effectiveness of the proposed remedial measures;<br>4. Repeat measurement s to confirm findings;<br>5. Increase monitoring frequency to daily;<br>6. Discuss with IEC and Contractor on remedial actions required;<br>7. If exceedance continues, arrange meeting with IEC and ER;<br>8. If exceedance stops, cease additional monitoring. | 1. Check monitoring data submitted by ET;<br>2. Check Contractor's working method;<br>3. Discuss with ET and Contractor on possible remedial measures;<br>4. Advise the ER on the effectiveness of the proposed remedial measures;<br>5. Supervise Implementation of remedial measures. | 1. Confirm receipt of notification of failure in writing;<br>2. Notify Contractor;<br>3. Ensure remedial measures properly implemented. | 1. Submit proposals for remedial to ER within 3 working days of notification;<br>2. Implement the agreed proposals;<br>3. Amend proposal if appropriate. |



| EVENT                                             | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                               |
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|                                                   | ET                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | IEC                                                                                                                                                                                                                                                                                                                                                               | ER                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | CONTRACTOR                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>LIMIT LEVEL</b>                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 1. Exceedance for one sample                      | <ol style="list-style-type: none"> <li>1. Identify source, investigate the causes of exceedance and propose remedial measures;</li> <li>2. Inform ER, Contractor and EPD;</li> <li>3. Repeat measurement to confirm finding;</li> <li>4. Increase monitoring frequency to daily;</li> <li>5. Assess effectiveness of Contractor's remedial actions and keep IEC, EPD and ER informed of the results.</li> </ol>                                                                                                                                                                                                                | <ol style="list-style-type: none"> <li>1. Check monitoring data submitted by ET;</li> <li>2. Check Contractor's working method;</li> <li>3. Discuss with ET and Contractor on possible remedial measures;</li> <li>4. Advise the ER on the effectiveness of the proposed remedial measures;</li> <li>5. Supervise implementation of remedial measures.</li> </ol> | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of failure in writing;</li> <li>2. Notify Contractor;</li> <li>3. Ensure remedial measures properly implemented.</li> </ol>                                                                                                                                                                                                                                                                                                | <ol style="list-style-type: none"> <li>1. Take immediate action to avoid further exceedance;</li> <li>2. Submit proposals for remedial actions to IEC within 3 working days of notification;</li> <li>3. Implement the agreed proposals;</li> <li>4. Amend proposal if appropriate.</li> </ol>                                                                                                                                |
| 2. Exceedance for two or more consecutive samples | <ol style="list-style-type: none"> <li>1. Notify IEC, ER, Contractor and EPD;</li> <li>2. Identify source;</li> <li>3. Repeat measurement to confirm findings;</li> <li>4. Increase monitoring frequency to daily;</li> <li>5. Carry out analysis of Contractor's working procedures to determine possible mitigation to be implemented;</li> <li>6. Arrange meeting with IEC and ER to discuss the remedial actions to be taken;</li> <li>7. Assess effectiveness of Contractor's remedial actions and keep IEC, EPD and ER informed of the results;</li> <li>8. If exceedance stops, cease additional monitoring.</li> </ol> | <ol style="list-style-type: none"> <li>1. Discuss amongst ER, ET, and Contractor on the potential remedial actions;</li> <li>2. Review Contractor's remedial actions whenever necessary to assure their effectiveness and advise the ER accordingly;</li> <li>3. Supervise the implementation of remedial measures.</li> </ol>                                    | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of failure in writing;</li> <li>2. Notify Contractor;</li> <li>3. In consultation with the IEC, agree with the Contractor on the remedial measures to be implemented;</li> <li>4. Ensure remedial measures properly implemented;</li> <li>5. If exceedance continues, consider what portion of the work is responsible and instruct the Contractor to stop that portion of work until the exceedance is abated.</li> </ol> | <ol style="list-style-type: none"> <li>1. Take immediate action to avoid further exceedance;</li> <li>2. Submit proposals for remedial actions to IEC within 3 working days of notification;</li> <li>3. Implement the agreed proposals;</li> <li>4. Resubmit proposals if problem still not under control;</li> <li>5. Stop the relevant portion of works as determined by the ER until the exceedance is abated.</li> </ol> |



### Event / Action Plan for Construction Noise Monitoring

| EVENT        | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|              | ET                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | IEC                                                                                                                                                                                                                                                                                                                           | ER                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | CONTRACTOR                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Action Level | <ol style="list-style-type: none"> <li>1. Notify IEC and Contractor;</li> <li>2. Identify source, investigate the causes of exceedance and propose remedial measures;</li> <li>3. Report the results of investigation to the IEC, ER and Contractor;</li> <li>4. Discuss with the Contractor and formulate remedial measures;</li> <li>5 Increase monitoring frequency to check mitigation effectiveness.</li> </ol>                                                                                                                                                                                               | <ol style="list-style-type: none"> <li>1. Review the analysed results submitted by the ET;</li> <li>2. Review the proposed remedial measures by the Contractor and advise the ER accordingly;</li> <li>3. Supervise the implementation of remedial measures.</li> </ol>                                                       | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of failure in writing;</li> <li>2. Notify Contractor;</li> <li>3. Require Contractor to propose remedial measures for the analysed noise problem;</li> <li>4. Ensure remedial measures are properly implemented.</li> </ol>                                                                                                                                                                            | <ol style="list-style-type: none"> <li>1. Submit noise mitigation proposals to IEC;</li> <li>2. Implement noise mitigation proposals.</li> </ol>                                                                                                                                                                                                                                                                              |
| Limit Level  | <ol style="list-style-type: none"> <li>1. Inform IEC, ER, EPD and Contractor;</li> <li>2. Identify source;</li> <li>3. Repeat measurements to confirm findings;</li> <li>4. Increase monitoring frequency;</li> <li>5. Carry out analysis of Contractor's working procedures to determine possible mitigation to be implemented;</li> <li>6. Inform IEC, ER and EPD the causes and actions taken for the exceedances;</li> <li>7. Assess effectiveness of Contractor's remedial actions and keep IEC, EPD and ER informed of the results;</li> <li>8. If exceedance stops, cease additional monitoring.</li> </ol> | <ol style="list-style-type: none"> <li>1. Discuss amongst ER, ET, and Contractor on the potential remedial actions;</li> <li>2. Review Contractors remedial actions whenever necessary to assure their effectiveness and advise the ER accordingly;</li> <li>3. Supervise the implementation of remedial measures.</li> </ol> | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of failure in writing;</li> <li>2. Notify Contractor;</li> <li>3. Require Contractor to propose remedial measures for the analysed noise problem;</li> <li>4. Ensure remedial measures properly implemented;</li> <li>5. If exceedance continues, consider what portion of the work is responsible and instruct the Contractor to stop that portion of work until the exceedance is abated.</li> </ol> | <ol style="list-style-type: none"> <li>1. Take immediate action to avoid further exceedance;</li> <li>2. Submit proposals for remedial actions to IEC within 3 working days of notification;</li> <li>3. Implement the agreed proposals;</li> <li>4. Resubmit proposals if problem still not under control;</li> <li>5. Stop the relevant portion of works as determined by the ER until the exceedance is abated.</li> </ol> |

## Event and Action Plan for Water Quality

| Event                                                                | ET Leader                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | IEC                                                                                                                                                                                                                                                                                                                                                                                       | ER                                                                                                                                                                                                                                                                                                                                                                                               | Contractor                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action level being exceeded by one sampling day                      | <ol style="list-style-type: none"> <li>1. Repeat in situ measurement on next day of exceedance to confirm findings</li> <li>2. Identify source(s) of impact</li> <li>3. Inform IEC, contractor and ER</li> <li>4. Check monitoring data, all plant, equipment and Contractor's working methods</li> </ol>                                                                                                                                                                                                                                                                           | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of noncompliance in writing</li> <li>2. Notify Contractor</li> </ol>                                                                                                                                                                                                                                            | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of noncompliance in writing</li> <li>2. Notify Contractor</li> </ol>                                                                                                                                                                                                                                                   | <ol style="list-style-type: none"> <li>1. Inform the ER and confirm notification of the noncompliance in writing</li> <li>2. Rectify unacceptable practice</li> <li>3. Amend working methods if appropriate.</li> </ol>                                                                                                                                                                                                                                                                                                   |
| Action level being exceeded by two or more consecutive sampling days | <ol style="list-style-type: none"> <li>1. Repeat in situ measurement to confirm findings</li> <li>2. Identify source(s) of impact</li> <li>3. Inform IEC, Contractor and ER</li> <li>4. Check monitoring data, all plant, equipment and Contractor's working methods</li> <li>5. Discuss mitigation measures with IEC, ER and Contractor</li> <li>6. Ensure mitigation measures are implemented</li> <li>7. Increase the monitoring frequency to daily until no exceedance of Action level;</li> <li>8. Repeat measurement on next day of exceedance to confirm findings</li> </ol> | <ol style="list-style-type: none"> <li>1. Check monitoring data submitted by ET and Contractor's working method</li> <li>2. Discuss with ET and Contractor on possible remedial actions</li> <li>3. Review the proposed mitigation measures submitted by Contractor and advise the ER accordingly</li> <li>4. Assess the effectiveness of the implemented mitigation measures.</li> </ol> | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of noncompliance in writing</li> <li>2. Discuss with IEC on the proposed mitigation measures</li> <li>3. Make agreement on mitigated measures to be implemented</li> <li>4. Ensure mitigation measures are properly implemented</li> <li>5. Assess the effectiveness of the implemented mitigation measures</li> </ol> | <ol style="list-style-type: none"> <li>1. Inform the Engineer and confirm notification of the noncompliance in writing.</li> <li>2. Rectify unacceptable practice</li> <li>3. Check all plant and equipment and consider changes of working methods</li> <li>4. Discuss with ET and IEC on possible remedial actions and propose mitigation measures to IEC and ER within 3 working days of notification</li> <li>5. Implement the agreed mitigation measures</li> <li>6. Amend working methods if appropriate</li> </ol> |

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|---------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Limit level being exceeded by one sampling day                      | <ol style="list-style-type: none"> <li>1. Repeat in-situ measurement to confirm findings</li> <li>2. Identify source(s) of impact</li> <li>3. Inform IEC, Contractor, ER and EPD</li> <li>4. Check monitoring data, all plant, equipment and Contractor's working methods</li> <li>5. Discuss mitigation measures with IEC, ER and Contractor</li> <li>6. Ensure mitigation measures are implemented</li> <li>7. Increase the monitoring frequency to daily until no exceedance of Limit level</li> </ol>                          | <ol style="list-style-type: none"> <li>1. Check monitoring data submitted by ET and Contractor's working method</li> <li>2. Discuss with ET and Contractor on possible remedial actions</li> <li>3. Review the proposed mitigation measures submitted by Contractor and advise the ER accordingly</li> <li>4. Assess the effectiveness of the implemented mitigation measures</li> </ol> | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of failure in writing</li> <li>2. Discuss with IEC, ET and Contractor on the proposed mitigation measures</li> <li>3. Request Contractor to critically review the working methods</li> <li>4. Ensure mitigation measures are properly implemented</li> <li>5. Assess the effectiveness of the implemented mitigation measures</li> </ol>                                                                                                                                                                                                                                                | <ol style="list-style-type: none"> <li>1. Inform the ER and confirm noncompliance in writing</li> <li>2. Rectify unacceptable practice</li> <li>3. Check all plant and equipment and consider changes of working methods</li> <li>4. Submit proposal of mitigation measures to ER within 3 working days of notification and discuss with ET, IEC and ER</li> <li>5. Implement the agreed mitigation measures</li> <li>6. Amend working methods if appropriate</li> </ol>                                                                                                                                                                                                                                                        |
| Limit level being exceeded by two or more consecutive sampling days | <ol style="list-style-type: none"> <li>1. Repeat in-situ measurement to confirm findings</li> <li>2. Identify source(s) of impact</li> <li>3. Inform IEC, contractor, ER and EPD</li> <li>4. Check monitoring data, all plant, equipment and Contractor's working methods</li> <li>5. Discuss mitigation measures with IEC, ER and Contractor</li> <li>6. Ensure mitigation measures are implemented</li> <li>7. Increase the monitoring frequency to daily until no exceedance of Limit level for two consecutive days</li> </ol> | <ol style="list-style-type: none"> <li>1. Check monitoring data submitted by ET and Contractor's working method</li> <li>2. Discuss with ET and Contractor on possible remedial actions</li> <li>3. Review the Contractor's mitigation measures whenever necessary to assure their effectiveness and advise the ER accordingly</li> </ol>                                                | <ol style="list-style-type: none"> <li>1. Confirm receipt of notification of failure in writing</li> <li>2. Discuss with IEC, ET and Contractor on the proposed mitigation measures</li> <li>3. Request Contractor to critically review the working methods</li> <li>4. Make agreement on the mitigation measures to be implemented</li> <li>5. Ensure mitigation measures are properly implemented</li> <li>6. Assess the effectiveness of the implemented mitigation measures</li> <li>7. Consider and instruct, if necessary, the Contractor to slow down or to stop all or part of the construction activities until no exceedance of Limit level.</li> </ol> | <ol style="list-style-type: none"> <li>1. Inform the ER and confirm noncompliance in writing</li> <li>2. Take immediate action to avoid further exceedance</li> <li>3. Rectify unacceptable practice</li> <li>4. Check all plant and equipment and consider changes of working methods</li> <li>5. Submit proposal of mitigation measures to ER within 3 working days of notification and discuss with ET, IEC and ER</li> <li>6. Implement the agreed mitigation measures</li> <li>7. Resubmit proposals of mitigation measures if problem still not under control;</li> <li>8. As directed by the engineer, to slow down or to stop all or part of the construction activities until no exceedance of Limit level.</li> </ol> |

Event / Action Plan for Dolphin Monitoring

| Event        | ET Leader                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | IEC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | ER / SOR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Contractor                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| Action Level | <ol style="list-style-type: none"> <li>1. Repeat statistical data analysis to confirm findings;</li> <li>2. Review all available and relevant data, including raw data and statistical analysis results of other parameters covered in the EM&amp;A, to ascertain if differences are as a result of natural variation or previously observed seasonal differences;</li> <li>3. Identify source(s) of impact;</li> <li>4. Inform the IEC, ER/SOR and Contractor;</li> <li>5. Check monitoring data.</li> <li>6. Review to ensure all the dolphin protective measures are fully and properly implemented and advise on additional measures if necessary</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <ol style="list-style-type: none"> <li>1. Check monitoring data submitted by ET and Contractor;</li> <li>2. Discuss monitoring results and finding with the ET and the Contractor.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <ol style="list-style-type: none"> <li>1. Discuss monitoring with the IEC and any other measures proposed by the ET;</li> <li>2. If ER/SOR is satisfied with the proposal of any other measures, ER/SOR to signify the agreement in writing on the measures to be implemented.</li> </ol>                                                                                                                                                                                                                                                                                                           | <ol style="list-style-type: none"> <li>1. Inform the ER/SOR and confirm notification of the non-compliance in writing;</li> <li>2. Discuss with the ET and the IEC and propose measures to the IEC and the ER/SOR;</li> <li>3. Implement the agreed measures.</li> </ol>                                                                                                                                                                                                                                                                        |
| Limit Level  | <ol style="list-style-type: none"> <li>1. Repeat statistical data analysis to confirm findings;</li> <li>2. Review all available and relevant data, including raw data and statistical analysis results of other parameters covered in the EM&amp;A, to ascertain if differences are as a result of natural variation or previously observed seasonal differences;</li> <li>3. Identify source(s) of impact;</li> <li>4. Inform the IEC, ER/SOR and Contractor of findings;</li> <li>5. Check monitoring data;</li> <li>6. Repeat review to ensure all the dolphin protective measures are fully and properly implemented and advise on additional measures if necessary.</li> <li>7. If ET proves that the source of impact is caused by any of the construction activity by the works contract, ET to arrange a meeting to discuss with IEC, ER/SOR and Contractor the necessity of additional dolphin monitoring and/or any other potential mitigation measures (e.g., consider to modify the perimeter silt curtain or consider to control/temporarily stop relevant construction activity etc.) and submit to IEC a proposal of additional dolphin monitoring and/or mitigation measures where necessary.</li> </ol> | <ol style="list-style-type: none"> <li>1. Check monitoring data submitted by ET and Contractor;</li> <li>2. Discuss monitoring results and findings with the ET and the Contractor;</li> <li>3. Attend the meeting to discuss with ET, ER/SOR and Contractor the necessity of additional dolphin monitoring and any other potential mitigation measures;</li> <li>4. Review proposals for additional monitoring and any other mitigation measures submitted by ET and Contractor and advise ER/SOR of the results and findings accordingly.</li> <li>5. Supervise / Audit the implementation of additional monitoring and/or any other mitigation measures and advise ER/SOR the results and findings accordingly.</li> </ol> | <ol style="list-style-type: none"> <li>1. Attend the meeting to discuss with ET, IEC and Contractor the necessity of additional dolphin monitoring and any other potential mitigation measures.</li> <li>2. If ER/SOR is satisfied with the proposals for additional dolphin monitoring and/or any other mitigation measures submitted by ET and Contractor and verified by IEC, ER/SOR to signify the agreement in writing on such proposals and any other mitigation measures.</li> <li>3. Supervise the implementation of additional monitoring and/or any other mitigation measures.</li> </ol> | <ol style="list-style-type: none"> <li>1. Inform the ER/SOR and confirm notification of the non-compliance in writing;</li> <li>2. Attend the meeting to discuss with ET, IEC and ER/SOR the necessity of additional dolphin monitoring and any other potential mitigation measures.</li> <li>3. Jointly submit with ET to IEC a proposal of additional dolphin monitoring and/or any other mitigation measures when necessary.</li> <li>4. Implement the agreed additional dolphin monitoring and/or any other mitigation measures.</li> </ol> |